# WAREHOUSE BANKING

Jason Roderick Donaldson Giorgia Piacentino Anjan Thakor

### FACTS

Banks evolved from warehouses

Claims on deposited goods were used as means of payment

I.e. warehouse receipts were early money

Warehouses made loans by writing new receipts

I.e. not lending real deposited goods

"Warehousing" services are important for modern banks

E.g., custody, deposit-taking, account-keeping



Why do warehouses do the lending?

How do banks that do warehousing and lending create liquidity?

### THIS PAPER

Build a model based on the warehousing function of banks

Model is based on two assumptions

Warehouses have an efficient storage technology

Firms' output is not pledgeable

(No risk or asymmetric information)

### RESULTS

Warehouses do the lending

Firms deposit in warehouses to access storage technology

Warehouses can seize firms' deposits

Circumvents non-pledgeability problem

Interbank markets emerge to support enforcement mechanism

Loans create deposits and not the other way around

# REMINISCENT OF KEYNES (1931)

It is not unnatural to think of deposits of a bank as being created by the public through the deposits of cash

But the bulk of the deposits arise out of the action of the banks themselves

for by granting loans...a bank creates a credit in its books which is the equivalent of a deposit

### NEW POLICY PRESCRIPTIONS

Our perspective in line with history

Leads to new regulatory policy prescriptions

Higher bank capital ratios increase liquidity "Tighter" monetary policy increases lending Liquidity requirements decrease liquidity, increase fragility

#### MODEL

### MODEL OVERVIEW

Three dates:  $t \in \{0, 1, 2\}$ 

Three types of risk-neutral player: farmers, laborers, warehouses

One good: "grain," a numeraire

Output is not pledgeable

Solution concept: Walrasian eq. s.t. IC from non-pledgeability

#### PLAYERS

### FARMERS

Endowment of grain  $e^f$  at Date 0

Short-term Leontief technology at Date 0

Takes grain investment i and labor  $\ell$  with productivity A>2

 $y = A\min\{i, \ell\}$ 

Output is non-pledgeable

No labor, so must hire labor at Date 0

Consume at Date 2, so must save at Date 1

Storage technology lets grain depreciate at rate  $\delta < 1/A$ 

### LABORERS

No grain endowment, but labor at Date 0 at marginal cost one

Storage technology lets grain depreciate at rate  $\delta$ 

Consume at Date 2

### WAREHOUSES

No endowment

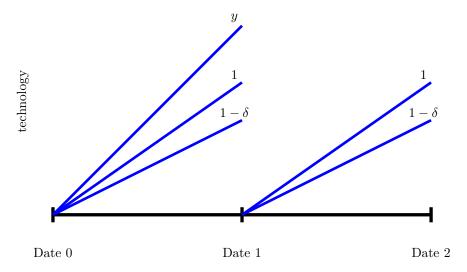
Storage technology that preserves grain, no depreciation

Can seize grain deposited in them

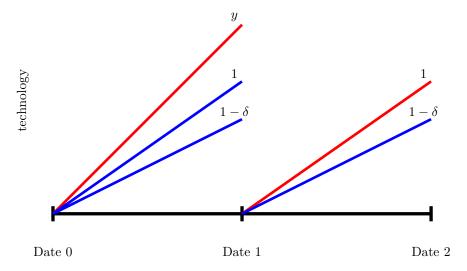
Stored grain is pledgeable

Consume at Date 2

# TECHNOLOGIES



# TECHNOLGIES



#### CONTRACTS

### CONTRACTS

Labor contracts at Date 0

Deposit contracts at Date 0 and Date 1

Lending contracts at Date 0

# LABOR CONTRACTS

Farmers pay laborers wage w per unit of labor invested

### DEPOSIT CONTRACTS

Warehouses promise return  $R_t^D$  for deposits at Date t

Promises backed by warehoused grain

# LENDING CONTRACTS

Warehouses lend L to farmers at Date 0 at rate  $\mathbb{R}^{L}$ 

They can lend in receipts or grain

Loans are tradable among warehouses

#### TIMELINE

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#### Date 0

Farmers borrow L, invest i in grain, pay laborers  $w\ell$ 

Date 1

Farmers produce  $y = A \min\{i, \ell\}$ 

Farmers deposit and repay or divert and store privately

Warehouses trade farmers' loans in interbank market

Date 2

Farmers, laborers, and warehouses consume

#### SOLUTION CONCEPT

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Farmers, laborers, and warehouses maximize utility

subject to

budget constraints

promised repayments being incentive compatible

Markets for grain, labor, loans and deposits clear at each date

#### LIQUIDITY CREATION DEFINITION

# LIQUIDITY CREATION DEFINITION

The liquidity multiplier is farmers' investment over endowment

$$\Lambda := \frac{i + w\ell}{e^f}$$

#### RESULTS

#### PRICES LEMMA

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Interest rates and wages are all one,

$$R_0^D = R_1^D = R^L = w = 1$$

Deposit, lending, and labor markets are competitive

Warehouses' marginal cost of storage is one

Laborers' marginal cost of labor is one

### BENCHMARKS

BM 1: first best allocation

BM 2: no fake receipts

Our model: warehouses can lend in fake receipts

#### BENCHMARK 1: FIRST BEST

### BM 1: FIRST BEST ALLOCATION

Farmers' technology is Leontief,  $y = A \min\{i, \ell\}$ 

Thus  $i = \ell$ 

Since output is pledgeable pay laborer on credit

So 
$$i = e^f = \ell$$

Liquidity creation is thus  $\Lambda_{\rm fb} = \frac{i + w\ell}{e^f} = \frac{2e^f}{e^f} = 2$ 

Efficient storage in the warehouse at Date 1

#### **BENCHMARK 2: NO FAKE RECEIPTS**

### BM2: NO FAKE RECEIPTS

Farmers' technology Leontief,  $y = A \min\{i, \ell\}$ 

Thus  $i = \ell$ 

But output is not pledgeable so can't pay on credit

Warehouse can't lend: they have no grain or receipts

Budget constraint  $i + w\ell = e^f$  implies  $i = \ell = e^f/2$ 

Liquidity creation is thus 
$$\Lambda_{\rm nr} = \frac{i + w\ell}{e^f} = 1$$

Deposit at Date 1 and avoid depreciation

#### WAREHOUSES LEND IN FAKE RECEIPTS

### WAREHOUSES LEND IN FAKE RECEIPTS

Suppose warehouses can write receipts when they lend

Circumvents non-pledgeability: pay laborer in receipts

But now pledgeability problem between farmer and warehouse

Repayment to warehouses must be incentive compatible

### INCENTIVE CONSTRAINT

### FARMERS' INCENTIVE CONSTRAINT

Farmers can borrow L at Date 0 only if IC to repay at Date 1 or repay, store at  $R_1^D \succeq$  divert, store at  $1 - \delta$ 

or, if a farmer has grain y at Date 1,

$$R_1^D(y - R^L L) \ge (1 - \delta)y$$

or, since  $R_1^D = R^L = 1$ ,  $L \leq \delta y$ 

Proportion  $\delta$  of output has now become pledgeable

### WHY NOT DEPOSIT IN ANOTHER WAREHOUSE?

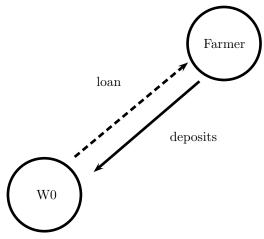
Farmer can borrow from one warehouse (W0) at Date 0

Divert output and deposit in another warehouse (W1) at Date 1

So farmer can avoid both repayment and depreciation

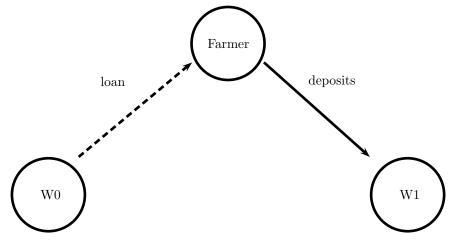
But this is not possible if there is an interbank market

## DEPOSIT IN W0. W0 ENFORCES REPAYMENT

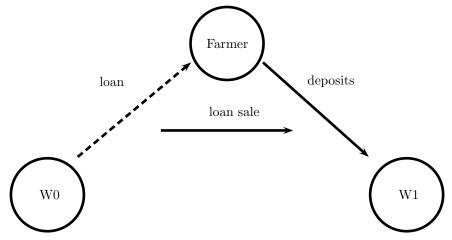




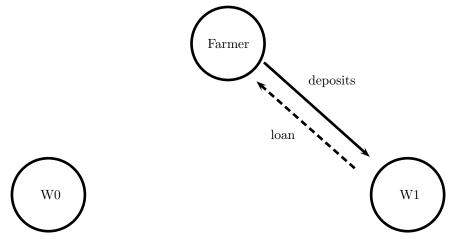
## DEPOSIT IN W1? W1 CAN'T ENFORCE



## INTERBANK TRADE: W1 BUYS LOAN FROM W0



## INTERBANK MARKET PRESERVES IC



### INTERBANK MARKET PRESERVES IC

Incentive compatibility preserved despite competing warehouses

One-period contracts implement two-period exclusive contract

Interbank market implements exclusive relationship

Successful warehouse banking systems had interbank clearing

E.g. Egyptian granaries, London goldsmiths

#### EQUILIBRIUM CHARACTERIZATION

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In equilibrium, loans L, labor  $\ell$ , and investment i are

$$L = \frac{\delta A e^f}{2 - \delta A},$$
$$\ell = \frac{e^f}{2 - \delta A},$$
$$i = \frac{e^f}{2 - \delta A}.$$

#### FAKE RECEIPTS CREATE LIQUIDITY

### FAKE RECEIPTS CREATE LIQUIDITY

Fake receipts allow farmer to invest more

When warehouses lend in fake receipts, the liquidity multiplier is

$$\Lambda = \frac{2}{2 - \delta A} > 1$$

Farmer's investment exceeds total grain endowment

## LIQUIDITY CREATION

The total amount of liquidity created is increasing in  $\delta$ 

The more desirable for farmers to store, the looser is IC

And warehouses are more willing to lend

#### LOANS CREATE DEPOSITS

## DEPOSITS CREATE LOANS?

Balance sheet before lending

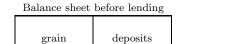
| grain | deposits |
|-------|----------|
|-------|----------|

lending

#### Balance sheet after lending

| grain — loan | deposits |
|--------------|----------|
| loan         |          |

## LOANS CREATE DEPOSITS



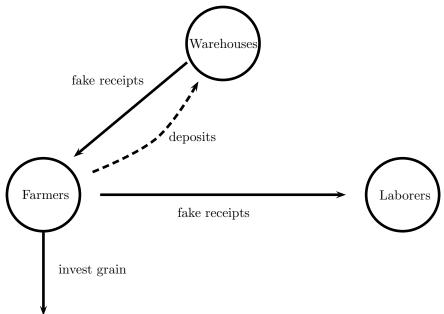
| Balance | sheet | after | lending |
|---------|-------|-------|---------|
|         |       |       |         |
|         |       |       |         |

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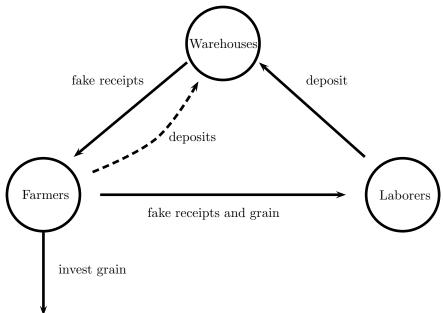
**D** 1

| $\xrightarrow{\text{liquidity creation}}$ | grain | old deposits |
|---|-------|--------------|
|   | loan  | new deposits |

## SUMMARY



## SUMMARY



#### ENDOGENOUS FRACTIONAL RESERVES

### ENDOGENOUS FRACTIONAL RESERVES

Farmer's IC puts endogenous limit to amount it can borrow

Since L is max farmer can borrow, he could set L = i

And store  $e^f - L$ 

But he can do better

Can split  $e^f - L$  between i and  $w\ell$ 

Laborer then stores  $(e^f - L)/2$  in warehouse

### MODERN BANKS

Storage is costly for modern banks as well

Negative interest rates at custodian BoNY

Exclusion from bank deposits in Colorado

Exclusion from banking is exclusion from payments

Payments costly without private money

#### WAREHOUSE-BANK EQUITY

### EXTENSION: WAREHOUSE DIVERSION

Suppose warehouses can now divert grain

If divert store privately, but grain depreciates at  $\delta$ 

Suppose warehouses have endowment  $e^w$  at Date 1

### WAREHOUSE INCENTIVE CONSTRAINT

Deposit-taking is IC at Date 1 if

repayment and storage at 1  $\succeq$  diversion and storage at  $1 - \delta$ 

or, for deposits D,

$$e^{w} + D - R_{1}^{D}D \ge (1 - \delta)(e^{w} + D)$$

or, since  $R_1^D = 1$ ,  $\frac{e^w}{D} \ge \frac{1-\delta}{\delta}$ 

### LIQUIDITY DEPENDS ON WAREHOUSE EQUITY

The second-best is attained only if

$$e^w \geq \frac{1-\delta}{\delta} \frac{\alpha \left[1+(1-\delta)A\right]}{1+\alpha(1-\delta A)} e^f,$$

Otherwise warehouses constrain lending

Warehouse-banks need capital only at Date 1

No capital or initial deposits necessary at Date 0

### WAREHOUSE'S IC BINDS

Warehouse's binding IC

$$D = \frac{\delta}{1-\delta}e^w$$

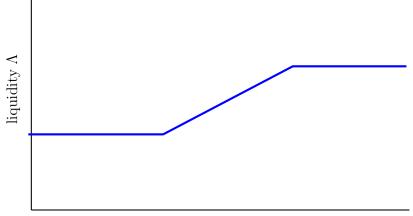
and market clearing

$$D = y + R_0^D \left( e^f - i \right) = Ai + e^f - i$$

give the liquidity multiplier

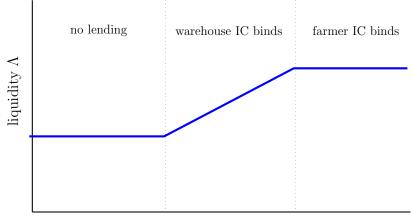
$$\Lambda = \frac{i + w\ell}{e^f} = \frac{2}{A - 1} \left( \frac{\delta}{1 - \delta} \frac{e^w}{e^f} - 1 \right)$$

# LIQUIDITY & WAREHOUSE EQUITY



warehouse equity  $e^w$ 

## LIQUIDITY & WAREHOUSE EQUITY



warehouse equity  $e^w$ 

Increasing capital increases lending only if warehouse IC binds

Only Date 1 capital matters

Increasing today's capital does not affect lending directly

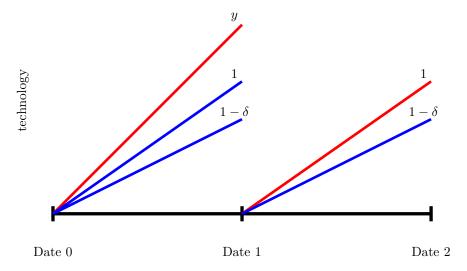
Casts light on why credit tight after crisis, despite intervention

### MONETARY POLICY

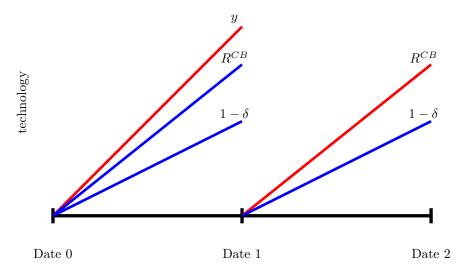
## MONETARY POLICY

Suppose warehouse can deposit in central bank at rate  ${\cal R}^{CB}$ 

## TECHNOLGIES



## TECHNOLGIES



## MONETARY POLICY: PRICES LEMMA

Interest rates are

$$R_0^D = R_1^D = R^L = R^{CB}$$

Wages

$$w = (R^{CB})^{-2}$$

### MONETARY POLICY: FARMER'S IC

The IC becomes

$$R^{CB}(y - R^{CB}L) \ge (1 - \delta)y$$

or

$$L \le \frac{1}{R^{CB}} \left( 1 - \frac{1 - \delta}{R^{CB}} \right) y$$

Increasing  ${\cal R}^{CB}$  can loosen IC

So tighter monetary policy can increase funding liquidity

#### LIQUIDITY REQUIREMENTS AND FINANCIAL FRAGILITY

# LIQUIDITY REQUIREMENTS

Basel III requires that banks hold sufficient liquidity

$$\text{Liquidity Coverage Ratio} = \frac{\text{Liquid assets}}{\text{Total assets}} \ge \theta$$

Basically forces banks to invest some assets in cash

In our model this imposes a limit on loans it can make

In other words, a limit on fake receipts

Thus, hindering liquidity creation

# LIQUIDITY REQUIREMENTS & FRAGILITY

Idea behind liq. requirements is that it reduces risk of runs

We show that liq. requirements may make banks fragile to runs

The higher are liq. requirements, the higher may be risk of runs

# LIQUIDITY REQUIREMENTS & FRAGILITY

Add a Date 1/2 to our model

At Date 1/2 depositors may withdraw

Suppose warehouses have grain reserves  $\theta$  at Date 0

Question: how does increasing  $\theta$  affect the risk of a run?

# LIQUIDITY REQUIREMENTS & RUNS

Call  $\lambda$  the proportion of grain that is withdrawn early

Call  $g(\theta)$  the liquidation value of the warehouse's reserves

|                 | $\lambda \leq 	heta$ | $\lambda > 	heta$                     |
|-----------------|----------------------|---------------------------------------|
| Withdraw        | $1-\delta$           | $\frac{(1-\delta)g(\theta)}{\lambda}$ |
| $\neg$ Withdraw | 1                    | 0                                     |

Consider the choice of a depositor to withdraw 1 unit of grain

# MULTIPLE EQUILIBRIA

|                 | $\lambda \leq 	heta$ | $\lambda > 	heta$                   |
|-----------------|----------------------|-------------------------------------|
| Withdraw        | $1-\delta$           | $rac{(1-\delta)g(	heta)}{\lambda}$ |
| $\neg$ Withdraw | 1                    | 0                                   |

# EQUILIBRIUM SELECTION

Use global games to select equilibrium

There is a "run" (everyone withdraws) when  $\delta < \delta^*$ 

There is not a run (everyone does not withdraw) when  $\delta > \delta^*$ 

So,  $\mathbb{P}(\operatorname{run}) = \mathbb{P}(\delta < \delta^*)$ 

Interpretation:  $\delta^*$  measures financial fragility

Question: how do liquid reserves  $\theta$  affect fragility  $\delta^*$ ?

# EQUILIBRIUM SELECTION

The global games technique says that  $\delta^*$  solves

$$\int_0^1 \operatorname{don't} \operatorname{withdraw} \operatorname{payoff}(\delta) \, d\lambda = \int_0^1 \operatorname{withdraw} \operatorname{payoff}(\delta) \, d\lambda$$
e.

$$\int_0^1 \mathbb{1}_{\{\lambda \le \theta\}} d\lambda = \int_0^1 \left[ \mathbb{1}_{\{\lambda \le \theta\}} (1-\delta) + \mathbb{1}_{\{\lambda > \theta\}} \frac{(1-\delta)g(\theta)}{\lambda} \right] d\lambda$$

 $\operatorname{or}$ 

i.

$$\delta^* = \frac{g(\theta)\log(\theta)}{g(\theta)\log(\theta) - \theta}$$

## DO RESERVES INCREASE FRAGILITY?

Recall that higher  $\delta^*$  implies higher fragility

How does  $\theta$  affect  $\delta^*$ ?

$$\frac{\partial \delta^*}{\partial \theta} > 0$$

if

$$g'(\theta) > \frac{g(\theta) + g(\theta) |\log \theta|}{\theta |\log \theta|};$$

higher reserve requirements lead to higher fragility

## RESERVES INCREASE FRAGILITY: INTUITION I

Increase in  $\theta$  has two effects

"Buffer effect": bank can withstand more withdrawals

"Incentive effect": higher expected payoff from withdrawing

# RESERVES INCREASE FRAGILITY: INTUITION II

Consider a warehouse with no reserves,  $\theta = 0$ 

|                 | $\lambda \leq 	heta$ | $\lambda > 	heta$ |
|-----------------|----------------------|-------------------|
| Withdraw        | $1-\delta$           | 0                 |
| $\neg$ Withdraw | 1                    | 0                 |

No incentive to withdraw, since always get 0

High reserves increase withdraw payoff, making runs likely

# NARROW BANKING

Narrow banks: banks should hold only liquid securities

Effectively, 100% reserves

Equivalent to BM in which warehouses can't issue fake receipts

And no liquidity being created

#### MECHANISM DESIGN

# MECHANISM DESIGN (À LA HURWITZ)

How can we implement second-best?

Maximize welfare s.t. ICs

To find second-best outcome, consider the strongest punishment

Punish with autarky at Date 1

I.e. exclusion from efficient storage or warehousing

Warehouse banking implements exclusion, hence second-best

A warehouse can seize what is deposited in it

There is an interbank market for farmers' debt

#### EXTENSION: CONSUMPTION AT DATE 1

### WHAT IF FARMERS CONSUME AT DATE 1?

Seems that results are driven by timing of consumption

While true that farmers' need to save is driving results

Results robust to inclusion of farmer's consumption at t = 1

If farmers have decreasing marginal utility

### WHAT IF FARMERS CONSUME AT DATE 1?

Does IC hold if farmer consumes at Date 1?

Suppose farmer has log utility  $U = \log c_1 + \log c_2 = \log c_1 c_2$ 

#### RISK-AVERSE FARMER

Repayment is IC if

depositing  $\succeq$  diversion

where, payoff from depositing is maximum of

$$u(c_1) + u(c_2)$$
  
s.t.  $c_2 = R_D (y - R_L L - c_1)$ 

and payoff from diversion is maximum of

$$u(c_1) + u(c_2)$$
  
s.t.  $c_2 = (1 - \delta)(y - c_1)$ 

#### RISK-AVERSE FARMER: IC

Solution to the deposit program is

$$c_1 = \frac{y - R_L L}{2}$$
$$c_2 = \frac{R_D (y - R_L L)}{2}$$

Solution to the diversion program is

$$c_1 = \frac{y}{2}$$
  
s.t.  $c_2 = \frac{(1-\delta)y}{2}$ 

# RISK-AVERSE FARMER: IC

Repayment is IC if

$$\log\left[\frac{y-R_LL}{2} \cdot \frac{R_D(y-R_LL)}{2}\right] > \log\left[\frac{y}{2} \cdot \frac{(1-\delta)y}{2}\right]$$

or

$$L < \frac{\sqrt{R_D} - \sqrt{1 - \delta}}{\sqrt{R_D} R_L} y$$

Substituting for  $R_D = R_L = 1$ 

$$L < \left(1 - \sqrt{1 - \delta}\right) y \approx \frac{\delta y}{2}$$

#### LITERATURE

# LITERATURE

Gu–Mattesini–Monnet–Wright 2013

Institutions that can keep promises better endogenously

- 1. Take deposits and make delegated investments
- 2. Their liabilities facilitate exchange

# LITERATURE ON BANKING

In traditional models banks transfer from depositors to borrowers

But in reality banks lend by creating deposits

Borrowers are simultaneously depositors

Papers that takes this view:

Bianchi-Bigio 2015

Jakab-Kumhof 2015

# LITERATURE ON LIQUIDITY CREATION

Bryant 1980, Diamond–Dybvig 1983

Banks implement efficient risk sharing

Create liquidity by providing insurance, increasing loan value

Investment in illiquid projects < initial liquidity endowment

Gorton-Ordoñez 2012, Dang-Gorton-Holmström-Ordoñez 2015

Banks create liquid assets by issuing info incentive claims

Liquidity created on right-hand side of banks' balance sheet

# LITERATURE ON LIQUIDITY FROM LENDING

We thus maintain—contrary to the entire literature on banking and credit—that the primary business of banks is not the liability business, especially the deposit business

But in general and in each and every case an asset transaction of a bank must have previously taken place, in order to allow the possibility of a liability business and to cause it

The liability business of banks is nothing but a reflex of prior credit extension....

-Hahn (1920)

#### CONCLUSIONS

## CONCLUSIONS

Warehouses are the natural banks

Historical origin and raison d'être of banks

Intermediation is endogenous

Create private money ("fake receipts") when lending

Provides liquidity and enhances investment efficiency

Casts doubt on new regulatory proposals

# WAREHOUSE BANKING

# APPENDIX

#### FIRST-BEST

In first-best, all grain invested in farmers' technology

$$i=e^f$$

Leontief technology implies  $\ell=i=e^f$ 

Liquidity creation is thus

$$\Lambda_{\rm nr} = \frac{i + w\ell}{e^f} = 2$$